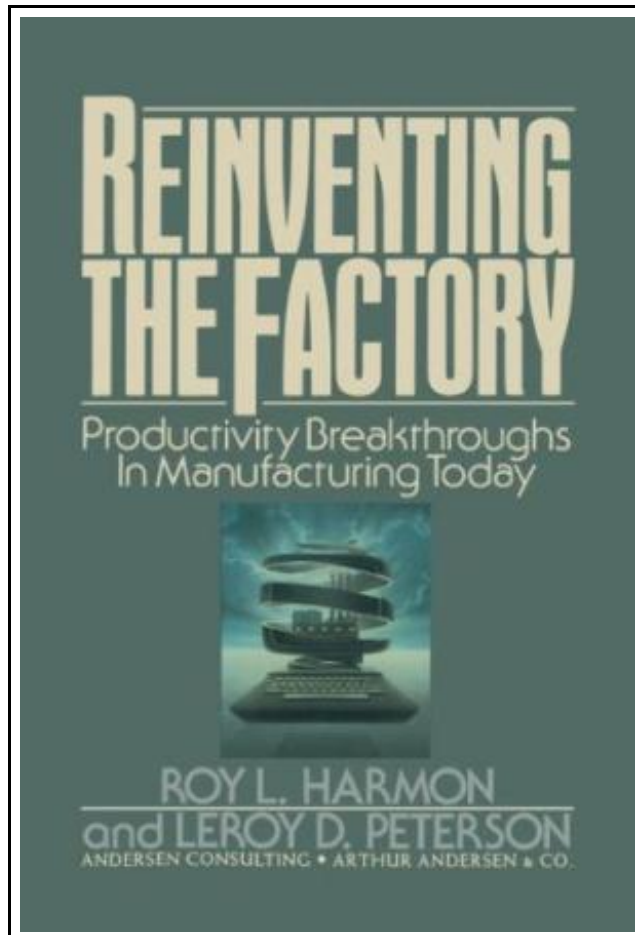


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REINVENTING THE FACTORY: PRODUCTIVITY BREAKTHROUGHTS IN MANUFACTURING TODAY



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Free Press. Paperback. Book Condition: New. Paperback. 304 pages. Dimensions: 9.0in. x 6.0in. x 1.0in. The factory of the future is here. We have the technology and professional knowledge, say leading manufacturing consultants Roy Harmon and Leroy Peterson, to implement revolutionary concepts that many managers might regard as futuristic. In this path-breaking book, Harmon and Peterson move beyond theory to document more than a hundred real-life applications of productivity improvement -- from the focused factory and assembly process design to the plantwide plan -- gathered from Andersen Consulting, Arthur Andersen and amp; Co. s offices around the world. The reorganization of existing plants into multiple factories within a factory is the single most important feature of productivity improvement, according to Harmon and Peterson. These smaller units known as subplants, are honed to the smallest practical size to ensure the highest level of productivity. Multiple subplants can be clustered to focus accountability and authority for production of product families into easily managed groups of processes. With hundreds of diagrams and using examples of companies that operate focused factories in dozens of countries, Harmon and Peterson detail both the physical and organizational changes required to make the focused factory a successful and profitable feature of a plants modernization. In addition to creating subplants and subplant clusters, Harmon and Peterson show how manufacturers can dramatically increase productivity by adopting a plantwide plan. In its most basic form, the plantwide plan is a layout of a single factory. It includes, to the extent practical, not only the ideal layout but also step-by-step strategies for movement of individual processes from their current locations in the factory to final target destinations. Harmon and Peterson explain how managers can use the plantwide plan to eliminate the common problem of compromising ideals too early to accommodate assumed constraints and...



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